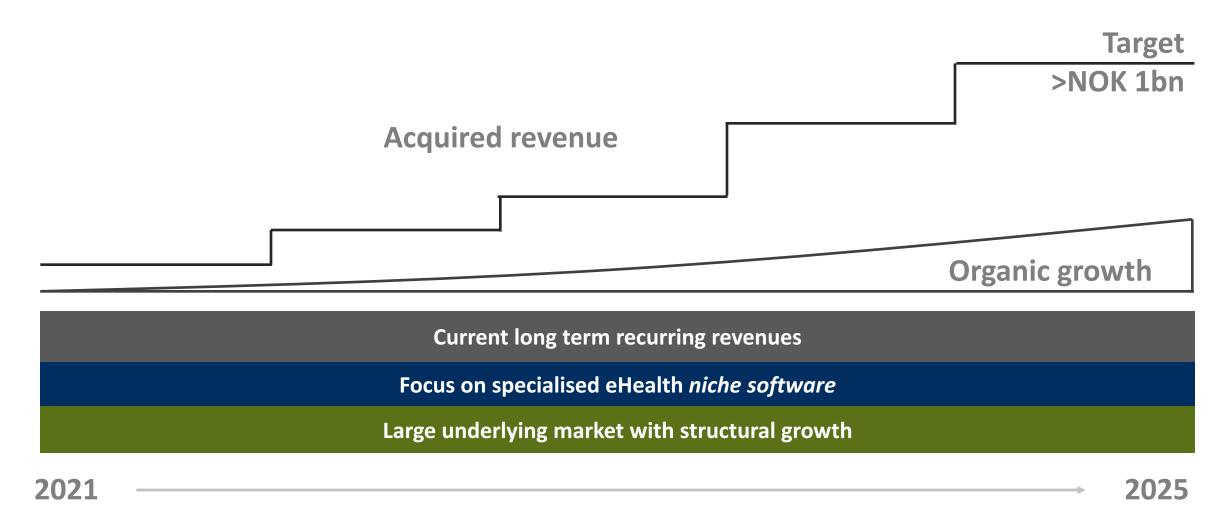




# **CSAM Health Group AS**

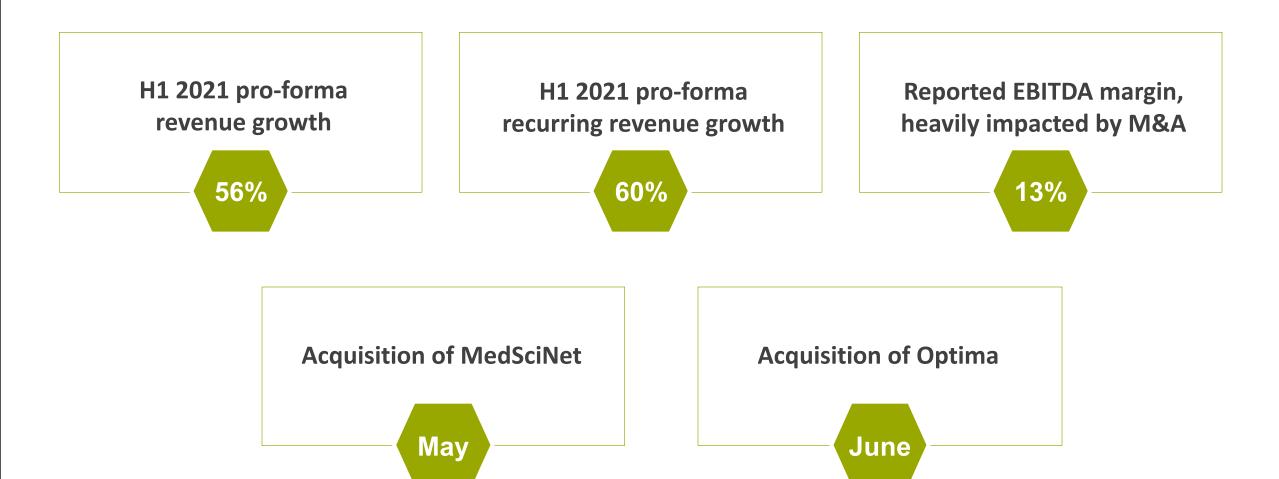
Financial report Q2-2021 August 31st, 2021

## Performing ahead of growth plan





## H1 2021 / Q2 2021 Highlights



#### **Recent event**

100 MNOK contract with Danish authorities









#### Mission-critical solutions - leading market positions









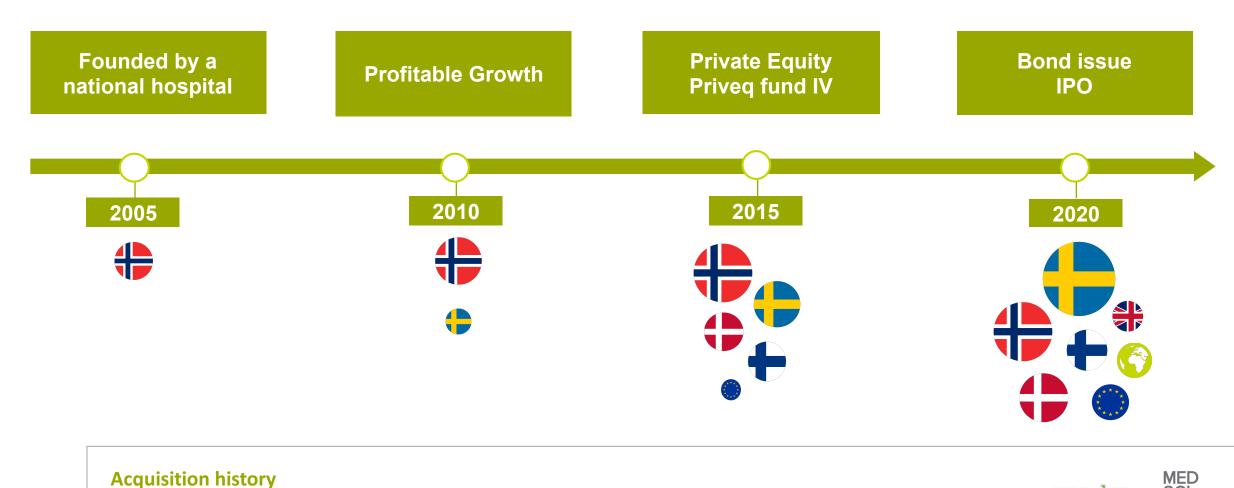








#### M&A activities is a vital part of our history and future



**Natus** 



Smartware inc.









» PARATUS







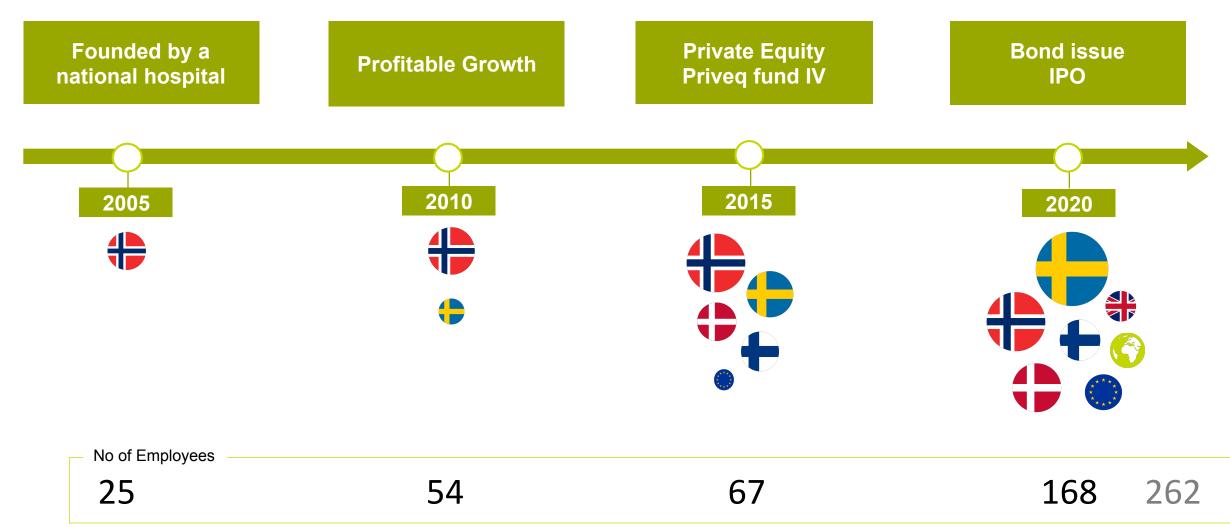








#### M&A activities is a vital part of our history and future





#### Acquisition of MedSciNet – May 2021



#### **HEALTH ANALYTICS**



Sales: 14,4 MSEK

Employees: 11

EV/Sales: 1.6 (LY) /1.4 (TY)

- Offers a SaaS based CTF (Clinical Trial Framework)
- Data management and health analytics is a growth area within the international healthcare business
- The establishment of the niche Health Analytics initiates several synergies with CSAM's current niches
- The technology is well proven over years with history of security and data integrity focus.
- Compliant with quality standard ISO 27000 and is ISAE 3402 certified. Solutions are also used to manage national specialised registers.
- Strengthens CSAM's Nordic leadership and increases our international export



#### Acquisition of Optima – June 2021





Sales: MUSD 2.8

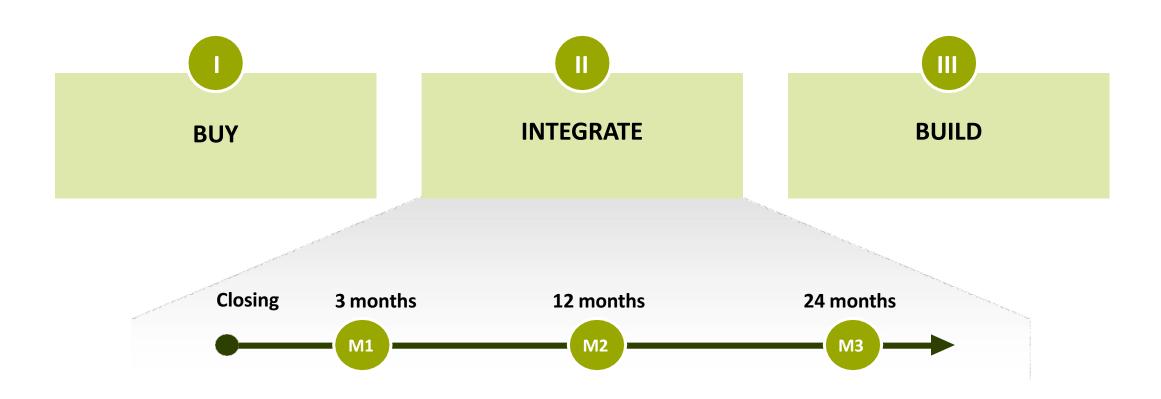
Employees: 25

EV/Sales: 0.98x

- Delivers decision support and data visualisation software and services.
- Enabling informed strategic and operational planning through prediction and real-time critical analysis.
- Solves performance challenges across health systems and emergency medical services organisations.
- CSAM has cooperated with Optima in the Nordics and known the company since 2015.
- Optima products complement CSAM's current solutions and increases our offering to the Public Safety value chain.
- Optima strengthens CSAM's Nordic leadership and increases our international presence.

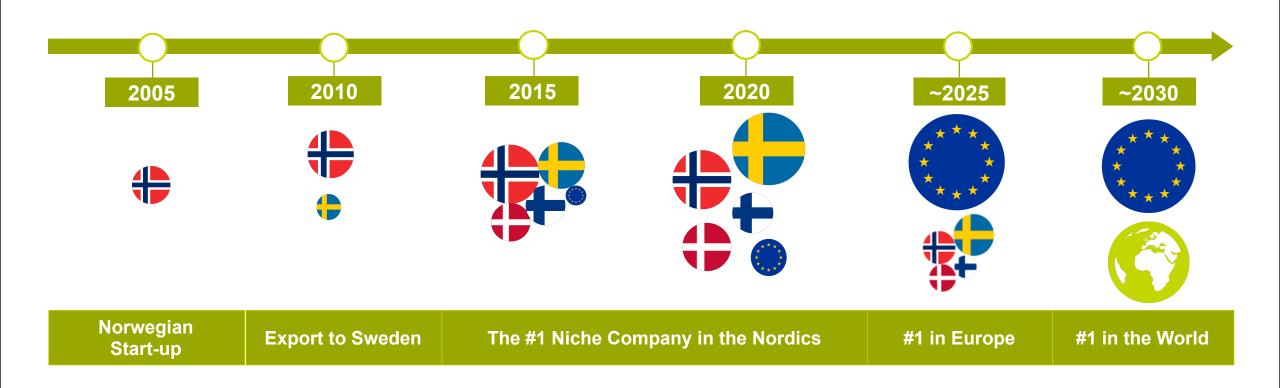


# Securing EBITDA margin while growing





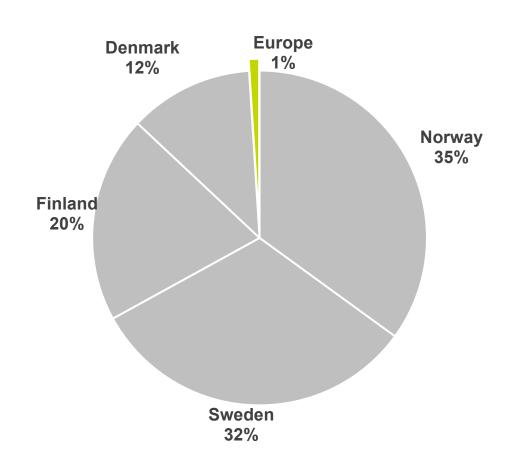
## Where we came from and where we are heading

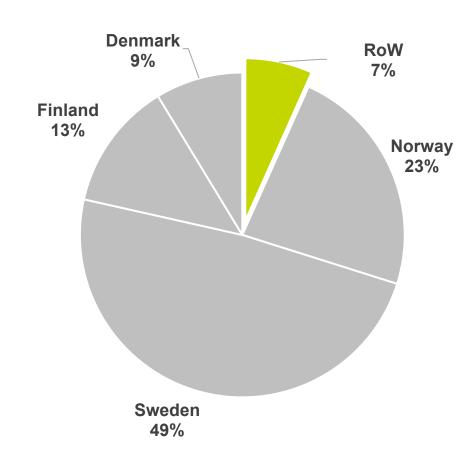




#### From Nordic to Pan-European- and beyond

2020 H1 2021









#### H1-2021 / Q2 2021 Financial Highlights

H1 2021 pro-forma revenue of MNOK 178.3, representing growth of 56%

H1 2021 pro-forma recurring revenue of MNOK ~137, representing growth of almost 60%

Reported EBITDA margin:
Decreasing from 37% in Q2-2020 to
13% in Q2-2021 as a consequence
of extensive M&A diluting margin

Reported EBITDA Q2 2021 amounts to 10.1 MNOK

EBITDA impacted by several recent acquisitions

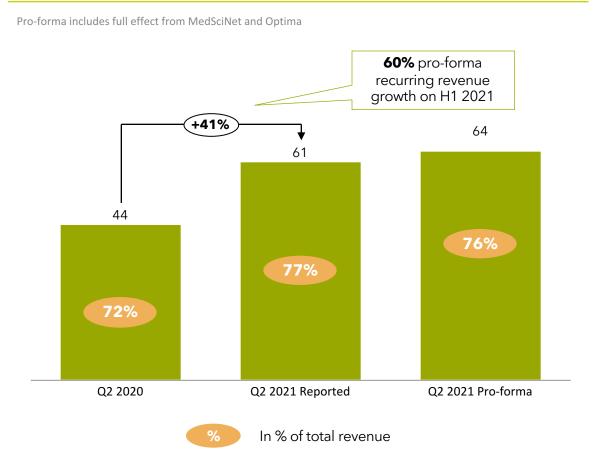


#### Growing ahead of targeted ~40% growth rate in H1 2021

#### Total revenue, Q/Q development

## Pro-forma revenue includes full effect from MedSciNet and Optima **56%** pro-forma revenue growth on H1 20211) +32% 14 60 10 Q2 2020 Q2 2021 Reported License sales Professional services Recurring revneue

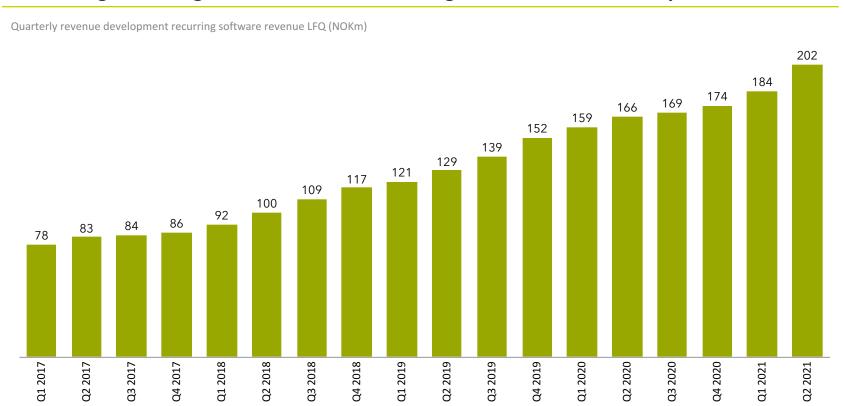
#### Recurring revenue, Q/Q development





## CSAM's recurring software revenues are steadily increasing

#### Increasing recurring software revenue through focus on add-ons, up-sale and M&A



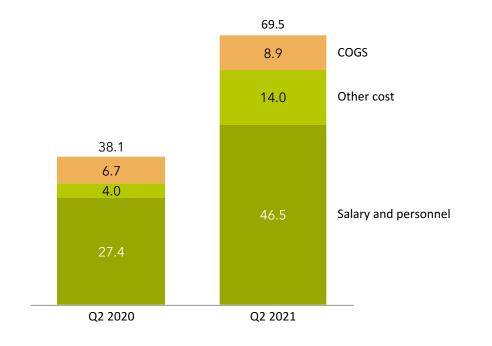




#### **Extensive M&A activity leads to temporarily higher cost**



Cost base development Q/Q

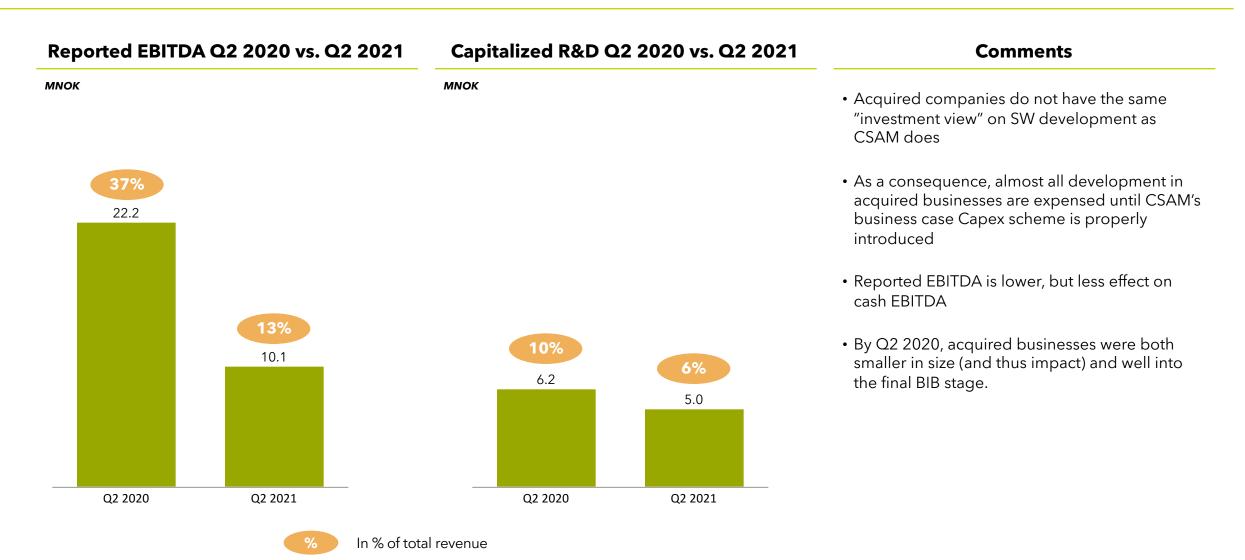


#### **Comments**

- Completing three acquisitions so far in 2021 and one late in 2020 leads to temporarily higher costs, this is in-line with our buy, integrate and build framework
- Significant increase in number of FTEs as a consequence of the M&A activity, but as demonstrated historically this will be right-sized according to our M&A framework and sales development
- Other cost increases as a consequence of high M&A activity coupled with one-off integration cost and more extensive use of external consultants in acquired companies.
   CSAM typically insource such activities and benefit from economies of scale. Improvements are a part of the 24 month BIB-activities
- COGS increase due to higher use of third party SW in acquired businesses. As a part of the BIB-process, CSAM will work to replace such SW with internal offerings wherever and whenever possible

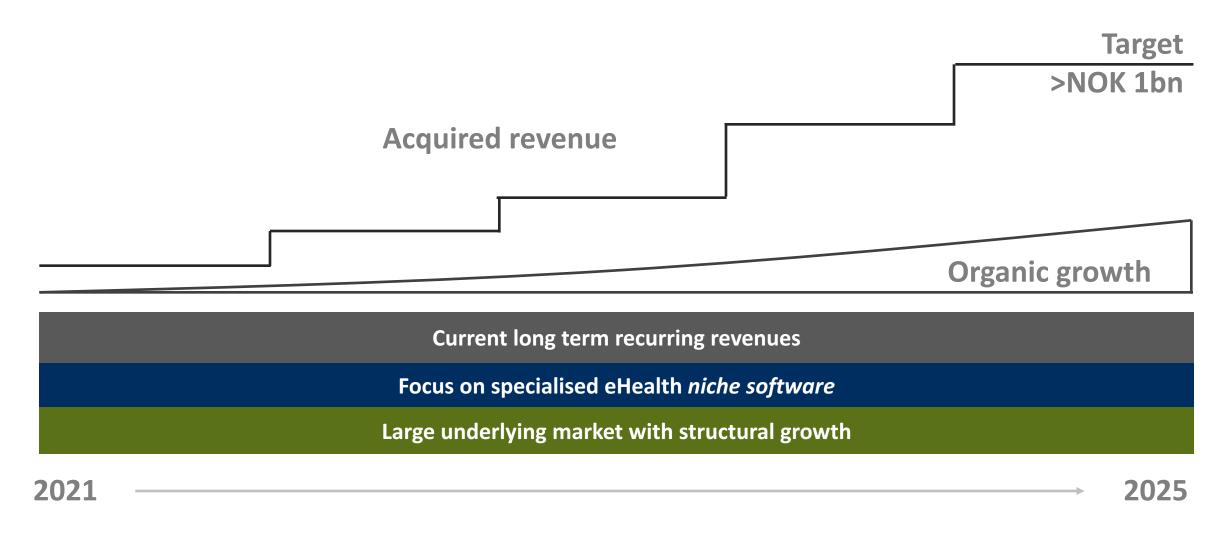


# Margin decreasing as a result of M&A, but capex markedly reduced





## Performing ahead of growth plan







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